

2019 Preqin Global Private Debt Report

Sample Pages



CONTENTS

CEO's Foreword – Mark O'Hare	3	5. PERFORMANCE			
		Vast Opportunities in Chinese NPLs	32		
1. 2019 PREQIN GLOBAL PRIVATE DEBT REPO	RT	– Xiaolin Zhang and Zheng Zhang,			
Private Debt: Preparing for the Unknown	6	Lakeshore Capital			
– Ross Ellis, SEI Investment Manager Services		Private Debt Delivering for Investors	34		
Key Trends of 2018	8	Performance Overview	36		
2. FUNDRAISING IN 2018		6. DEALS			
The Challenges of Private Debt Fundraising	10	The Importance of the Lender Borrower	40		
Fundraising in 2018	12	Relationship – Andre Hakkak, White Oak Global			
Regional Fundraising	14	Advisors	40		
Funds in Market	16	Deal Competition Leading to a Challenging Market	42		
		Deals	44		
3. FUND MANAGERS & AUM					
The Investment Case for African Private Debt - Todd Micklethwaite, Sanlam Investments	18	7. OUTLOOK			
Onwards and Upwards for Private Debt	20	Investors Sticking with Private Debt in 2019	48		
Assets under Management	22	Outlook for Private Debt	50		
Fund Managers	24				
Tana managers					
4. INVESTORS					
The Private Credit Industry in 2018 – <i>Jiří Król,</i> Alternative Investment Management Association (AIMA)	26				
Investors Continue to Be Drawn to Private	28				
Debt					
Investors	29				
Future Investments	30				



DATA PACK FOR 2019 PREQIN GLOBAL PRIVATE DEBT REPORT

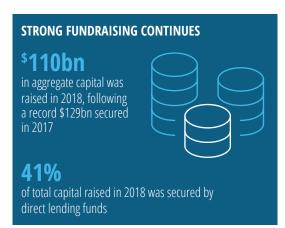
The data behind all of the charts and infographics featured in this report, plus additional datasets for each of the chapters in the book, is available to purchase in Excel format. Ready-made charts and graphs are also available, and can be used in marketing materials, presentations or company reports.

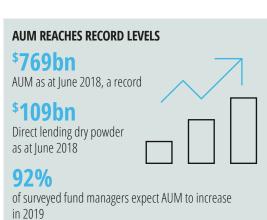
To purchase the data pack, please contact your Preqin representative or download an order form here:

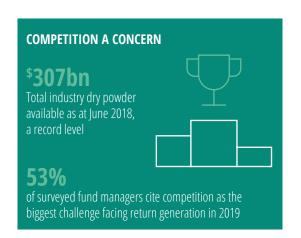
www.preqin.com/gpdr

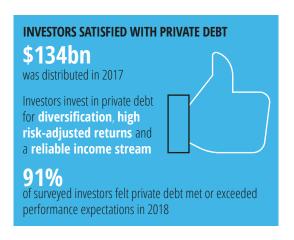
KEY TRENDS OF 2018

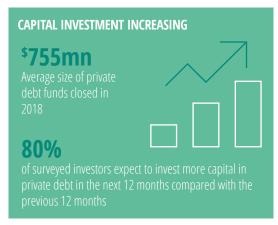
rivate debt remains a steady asset class for investors, offering downside protection amid turbulent market volatility. Assets under management (AUM) continue to grow, reaching record levels once again as investors are drawn to the asset class for its diversification and favourable risk-adjusted returns.

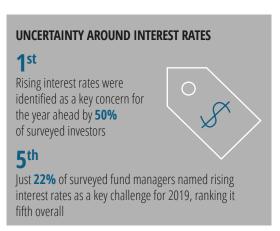












PRIVATE DEBT: PREPARING FOR THE UNKNOWN

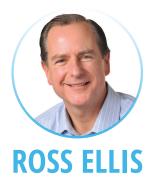
he prodigious growth of private debt in recent years has been extensively documented. Growing competitive pressures and macroeconomic changes are now leading to more scrutiny of the risks that may accompany this growth. Rates are rising, volatility is increasing, and the global economy appears unsettled by the sacrifice of free trade on the altar of populist politics. The US Federal Reserve recently flagged the private debt market as a potential threat to financial stability. Another red flag is the growing perception that too much capital is chasing too few deals, a trend that may force some GPs towards lesser-quality deals and lower returns. The sheer rate of growth and the rush of new participants are reminiscent of other investments prior to experiencing corrections.

In a market full of promise yet fraught with risk, what is the best way forward? As concerns mount, SEI collaborated with Preqin to survey and interview more than 200 private debt managers and investors in order to discern how GPs might best weather the impending slowdown. Our findings suggest a number of important considerations for managers wishing to take advantage of the opportunities in private debt. These range from niche lending strategies and customized portfolios to the use of advanced data analytics and a greater emphasis on operational efficiency and resilience.

FORCES OF CHANGE

Investors and fund managers do not always share the same perspectives. LPs, for example, are more likely to say that advanced data analytics will have a noticeable effect, with half of them saying that advancements in analytics will spur the development of more customized investment vehicles. Even more think data analytics will soon permit more types of investors to participate in the private debt market. The most likely impact, though, is better integration of alternative data into the evaluation of credit quality.

Almost one out of three investors we surveyed say one notable feature of the fintech landscape, peer-to-peer lending platforms, is a disruptive



VP of Marketing & Thought Leadership, SEI Investment Manager Services

phenomenon that could displace some traditional funds in the private debt market. Most managers, on the other hand, dismiss such a scenario. Only time will tell which perspective is correct.

Deal flow is expected to shift away from private equity-driven M&A activity towards middle-market borrowers that are not backed by sponsors. Investors think some of this demand may be met by banks as they re-enter the market, invigorated by deregulation and rising rates. Managers are more sanguine, with two out of three opining that banks are unlikely to re-enter the market at a scale sufficient to meaningfully reshape the landscape.

With a growing percentage of assets locked up by a small group of mega-lenders, today's private debt market gives every indication of being a stable and orderly corner of the asset management world. But potentially disruptive technology is knocking at the door. Traditional lenders in the form of banks remain on the sidelines. Thousands of hedge funds are launching lending products. Will all of these parties be able to co-exist? Will innovation flip the script? Where are the opportunities for managers in a market that is becoming undeniably more competitive?

OPPORTUNITIES FOR MANAGERS

Asset managers in the current climate are forced to tackle what might be called "the specialization paradox." On the one hand, many would rather

not be narrowly labelled, preferring to be seen as vehicle-agnostic asset managers that offer their expertise packaged in a variety of ways. The allure of this approach is enhanced by the fact that it provides some degree of protection against the vagaries of performance and market demand. On the other hand, investors and intermediaries need to categorize managers, which are also faced with growing competitive pressure to stake their claim in a particular area of expertise.

With industry giants dominating the so-called sweet spot of \$20-50mn loans, any new player must aim to occupy a specific niche. Specialization can take many forms. It might refer to geographic expertise in a market such as India. Alternatively, it can reflect deep knowledge of the arcane details found in something like the aircraft leasing business. In any case, traditional specialization is increasingly joined by even more niche strategies as managers move away from direct lending and explore deals featuring non-traditional assets such as royalty streams.

Customization is another way to stand out in the crowd. Investors are eager to find the perfect fit for their needs, whether this means dialling in a specific income stream or applying an ESG screen with certain criteria. Managers that can accommodate such requests are better positioned to win their business. Customized portfolios will never completely replace pooled products, but as long as they can be efficiently managed without adversely affecting the investment process, they are likely to become more popular.

As deal flow becomes more challenging, more firms are likely to leverage technology to help find, vet, negotiate and value opportunities. Investors in private markets are already accustomed to finding and scrutinizing unusual and hard-to-find data, but managers that leverage advanced technology may be able to leapfrog the competition. Fewer than one in 10 fund managers, for example, currently

uses artificial intelligence (AI) or machine learning processes, but they will be joined by another one in four over the coming five years. It is not hard to imagine this number going up as the cost of machine learning tools continues to drop and benefits become more apparent.

Technology can also be harnessed to optimize operational processes. Given the pervasive sense that the current cycle is due for a correction, any additional resilience afforded by operational efficiency and cost control becomes even more important. Firms are already finding that it is possible to automate processes where automation once seemed impossible. Service providers and other third-party vendors with up-to-date knowledge of operational best practices are available to help, and multi-asset managers in particular can find it beneficial to work with providers that have expertise and experience in all asset classes.

PREPARING FOR THE UNKNOWN

Leaving aside the precise timing of the next correction, the maturation of the asset class means private debt managers will need to focus more on expense management and productivity than they have previously. Competitive firms will be those that proactively leverage the transformative potential of technology. Investment ideas, product customization, investor reporting, operational efficiency, portfolio integration and security can all be improved.

Specialist knowledge and operational excellence are paramount. An array of technology vendors and service providers already empower managers and investors throughout the asset management industry in their quest for these two objectives. The successful manager will be the one that collaborates most effectively, combining internal expertise with external resources to create an innovative team capable of adapting to changing circumstances and executing a distinctive and resilient strategy designed to survive and thrive in all market conditions.

ABOUT SEI INVESTMENT MANAGER SERVICES

SEI provides a comprehensive operating platform of fund administration and operational outsourcing services to support investment managers, asset owners and private banks globally across a wide range of registered and unregistered fund structures, investment strategies and jurisdictions. We currently service over \$1tn in assets for leading private equity, real estate, hedge fund, mutual fund, ETF and separate account managers who understand that operational competitiveness lies at the core of business success.

www.seic.com/ims



THE CHALLENGES OF PRIVATE DEBT FUNDRAISING

n 2018, \$110bn was secured in aggregate capital commitments, a positive sign for the industry despite the full-year total not matching 2017's record. This is good news for businesses and firms seeking to borrow from non-bank lenders, with competition for deals ensuring a healthy environment for negotiating attractive terms. However, while investor sentiment remains positive, the influence of large, brand-name fund managers and the volume of competitive noise in the market will pose a challenge for smaller and emerging managers seeking to attract capital in 2019.

INCREASED CAPITAL SHARE FOR MEZZANINE

Direct lending continues to dominate the fundraising market, capturing 41% of capital secured by funds closed in 2018 (Fig. 2.2). Mezzanine funds, though, have attracted substantial interest, with their share of aggregate capital raised increasing from 10% in 2017 to 28% in 2018, largely attributed to Goldman Sachs closing its GS Mezzanine Partners VII fund on \$13bn. Special situations funds accounted for 10% of capital raised in the year. Geographically, funds focused on North America accounted for 62% of vehicles closed in 2018, similar to levels seen in recent years (Fig. 2.3). Europe's share declined slightly to 33%, while funds focusing on Asia & Rest of World represented only 4% of those closed in the year. More so than in previous years, different fund types were dominant across the different regions: mezzanine and direct lending funds accounted for the largest proportions of North America-focused capital raised in 2018, direct lending funds secured the most capital in Europe and special situations funds took the largest share in Asia.

INVESTORS PRIORITIZE EXPERIENCE

There is evidence that shifting market conditions in 2018 have already influenced the investment activity of institutional investors. Although more capital was committed to the largest fund managers in 2018 than ever before, the proportion of capital secured by first-time fund managers dropped to an all-time

low of 6% (Fig. 2.7), suggesting that investors are choosing to back fund managers with a proven track record, perhaps prioritizing those with experience investing through a market downturn.

MORE FUNDS ENTERING THE MARKET

While the overall rate of fundraising has slowed both in terms of capital and, more noticeably, the number of funds, the pace at which new vehicles are entering the market has not. Aggregate capital raised in 2018 was down 15% compared with 2017; in contrast, the aggregate amount targeted by funds in market at the start of 2019 is up by 13% from one year ago, with the number of vehicles on the road also up by a sizeable 18%.

For investors, a large supply of vehicles in market is a positive situation – but with so many funds seeking investment, fund selection and due diligence is set to become significantly more demanding. This is especially true for institutions where the allocation to private debt is shared with other private capital fund types that are all seeing a similar increase on the supply side. In order to select the best funds for their desired strategy, investors need to carefully consider the precise area of the market to which they want to gain exposure and to conduct due diligence using robust market data and the relevant tools.

POSITIVE SIGNS FOR MANAGERS

For fund managers, it is important to consider the current market environment and the drivers behind recent investor activity – specifically, why have investors favoured more experienced managers and larger funds over the course of 2018 more so than in previous years? One factor, especially considering market conditions and the relative youth of the asset class, is that managers with demonstrable experience in restructurings, workouts or weathering past periods of turmoil are pitching a compelling story that resonates with investors in times of uncertainty. Equally important is that experienced managers have an established network of connections which can assist in driving deal flow,

INVESTORS

Fig. 4.1: Institutional Investors in Private Debt by Type

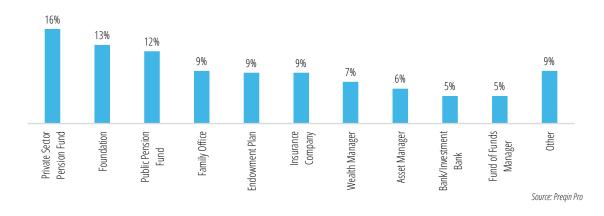
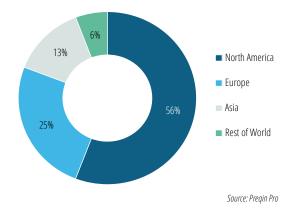


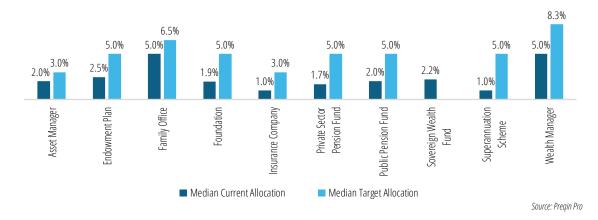
Fig. 4.2: Institutional Investors in Private Debt by Location



The future impressions of borrowers, investors and policymakers towards private credit will likely be influenced by the industry's performance through what are set to be more challenging economic conditions in the years ahead.

Jiří Król, Alternative Investment Management Association

Fig. 4.3: Investors' Median Current and Target Allocations (As a % of Total AUM) to Private Debt by Type





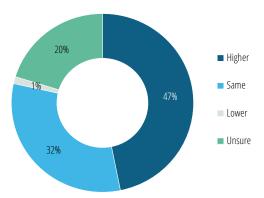
62% 42% ■ Nov-17 32% ■ Nov-18 21% 20% 16% 6% 6% Direct Lending Mezzanine Distressed Debt Special Venture Debt Fund of Funds

Situations

Fig. 7.4: Fund Types that Investors View as Presenting the Best Opportunities, 2017 vs. 2018

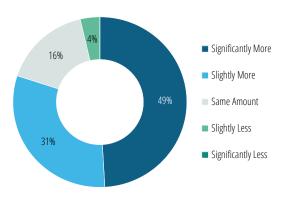
Source: Pregin Investor Interviews, November 2017 - 2018

Fig. 7.5: Investor Views on Portfolio Company/ Asset Pricing Compared with 12 Months Ago



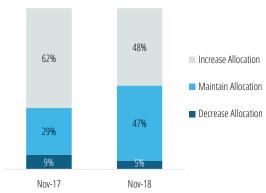
Source: Preqin Investor Interviews, November 2018

Fig. 7.6: Amount of Capital Fund Managers Expect to Deploy in the Next 12 Months Compared to the Previous 12 Months

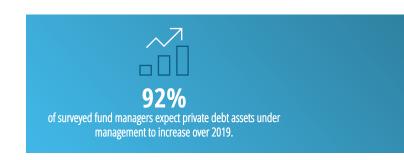


Source: Preqin Fund Manager Survey, November 2018

Fig. 7.7: Investors' Intentions for Their Private Debt Allocations over the Longer Term, 2017 vs. 2018



Source: Preqin Investor Interviews, November 2017 - 2018





2019 PREQIN GLOBAL ALTERNATIVES REPORTS

The 2019 Preqin Global Alternatives Reports are the most detailed and comprehensive reviews of the alternative assets industry available, offering exclusive insight into the latest developments in the private equity, hedge fund, real estate, infrastructure, private debt and natural resources asset classes.

Access in-depth analysis and comprehensive statistics to understand the latest trends in fundraising, performance, investors, deals and fund managers.

- View historical data alongside the most important industry developments. Read contributions from some of the industry's leading igures.
- Improve your presentations, marketing materials and company reports.
- Answer key questions: Who is investing? How much has been raised? Where are the centres of activity? Where is the capital going? What are the biggest deals? What is the outlook for the industry?





For more information visit: www.preqin.com/reports

I would like to purchase:

PRINT

Name	First Copy	Each Additional Copy	Quantity	Data Pack*	✓
Private Equity & Venture Capital	\$175/£125/€150	\$90/£65/€75		\$300/£215/€260	
Hedge Funds	\$175/£125/€150	\$90/£65/€75		\$300/£215/€260	
Real Estate	\$175/£125/€150	\$90/£65/€75		\$300/£215/€260	
Infrastructure	\$175/£125/€150	\$90/£65/€75		\$300/£215/€260	
Private Debt	\$175/£125/€150	\$90/£65/€75		\$300/£215/€260	
Natural Resources	\$175/£125/€150	\$90/£65/€75		\$300/£215/€260	
All Six Titles (25% Saving!)	\$785/£560/€675	\$395/£280/€340		\$1,350/£965/€1,160	

Shipping Costs: \$40/£10/€25 for single publication \$20/£5/€12 for additional copies

. (Shipping costs will not exceed a maximum of \$60/£15/€37 per order when all shipped to same address. If shipped to multiple addresses then full postage rates apply for additional copies.)

If you would like to order more than 10 copies of one title, please contact us for a special rate

DIGITAL

Name	Single-User Licence	Each Additional Copy	Quantity	Enterprise Licence**	✓	Data Pack*	✓
Private Equity & Venture Capital	\$175/£125/€150	\$90/£65/€75		\$1,000/£715/€860		\$300/£215/€260	
Hedge Funds	\$175/£125/€150	\$90/£65/€75		\$1,000/£715/€860		\$300/£215/€260	
Real Estate	\$175/£125/€150	\$90/£65/€75		\$1,000/£715/€860		\$300/£215/€260	
Infrastructure	\$175/£125/€150	\$90/£65/€75		\$1,000/£715/€860		\$300/£215/€260	
Private Debt	\$175/£125/€150	\$90/£65/€75		\$1,000/£715/€860		\$300/£215/€260	
Natural Resources	\$175/£125/€150	\$90/£65/€75		\$1,000/£715/€860		\$300/£215/€260	
All Six Titles (25% Saving!)	\$785/£560/€675	\$395/£280/€340		\$4,500/£3,215/€3,860		\$1,350/£965/€1,160	

^{*}Data packs feature all the chart and league table data in an Excel file. Must be purchased alongside the associated report.

Cheque enclosed (cheque payable to 'Pregin')

Please note all prices quoted throughout are exclusive of sales taxes.

PAYMENT DETAILS: SHIPPING DETAILS:

Charge my: Visa	Firm: Em
Mastercard	Job Title:
Amex	Address:
Please invoice me	
Currency: USD GBP EUR	Am digi
Card Number:	City: from
Name on Card:	State:
Expiration Date:	Post/Zip:
Security Code:	Country:

Name:

Telephone:	
Email:	







erican Express, fourit code printed on the nt of the card.

Visa and Mastercard, last three digits printed on the signature strip.

COMPLETED ORDER FORMS

Post (to Pregin):

NEW YORK

One Grand Central Place 60 E 42nd Street Suite 630 New York NY 10165 Tel: +1 212 350 0100

Fax: +1 440 445 9595

LONDON

3rd Floor Vintners' Place 68 Upper Thames Street London EC4V 3BJ Tel: +44 (0)20 3207 0200

Fax: +44 (0)870 330 5892

SINGAPORE

One Finlayson Green #11-02 Singapore 049246

Tel: +65 6305 2200 Fax: +65 6491 2240

SAN FRANCISCO

One Embarcadero Center Suite 2850 San Francisco CA 94111

Tel: +1 415 316 0580 Fax: +1 440 445 9595

HONG KONG

Level 9, Central Building 1-3 Pedder Street Central, Hong Kong

Tel: +852 3892 0200

^{*}Enterprise Licence allows for team-wide digital access.